

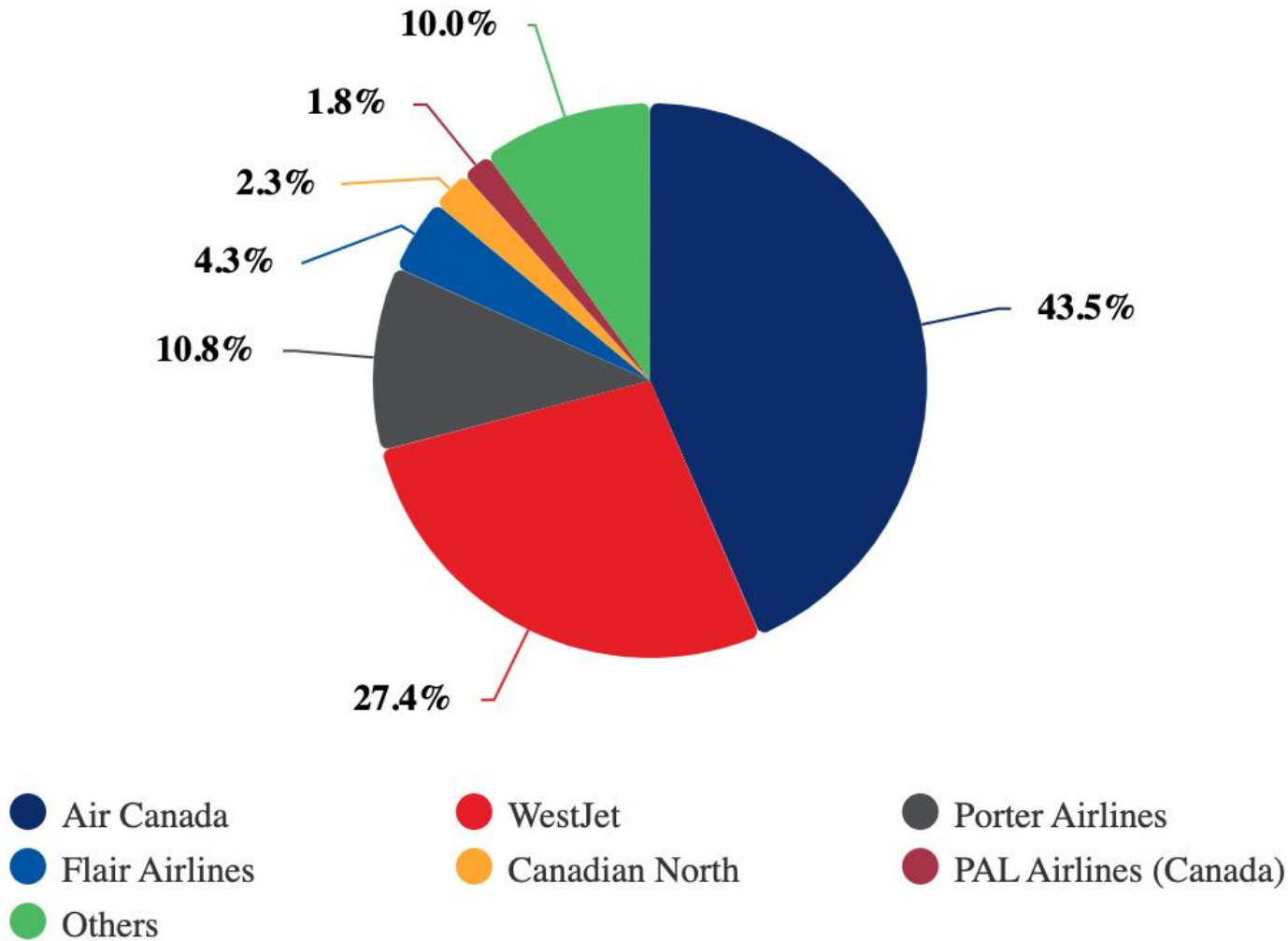
CAPA

Airline Leader Summit

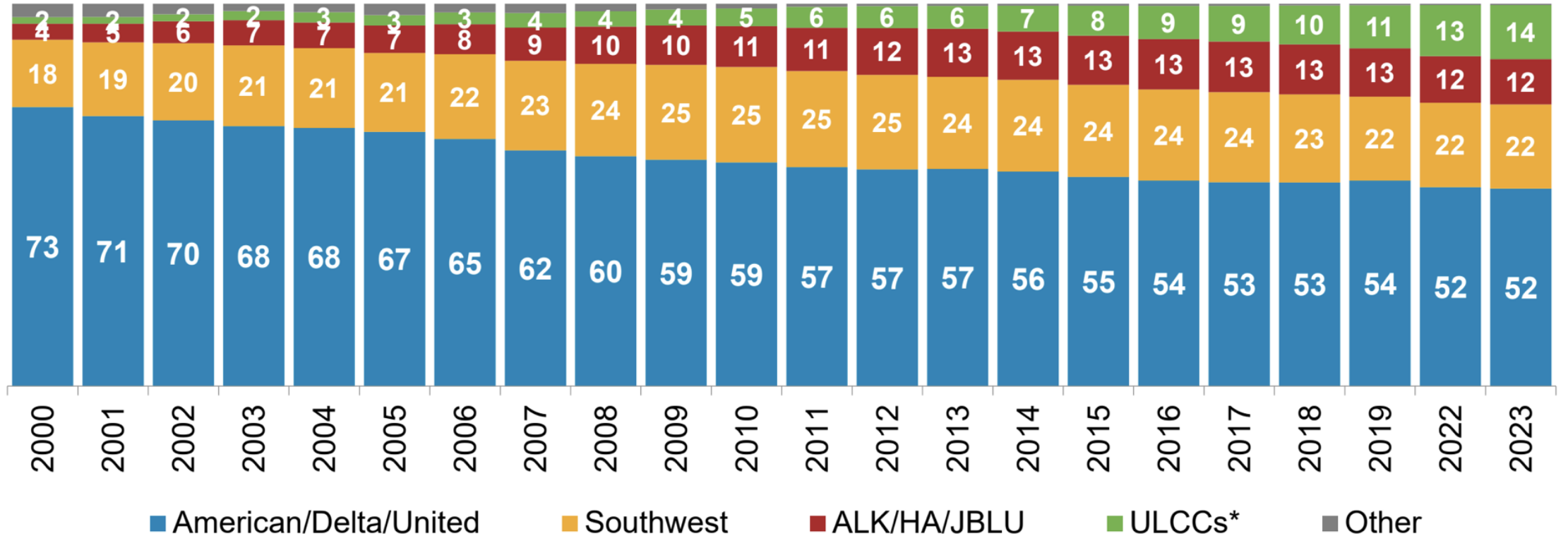
Americas

The Americas—What's The Right Business Model?

Canada Domestic Seats By Airline As Of Late April 2024

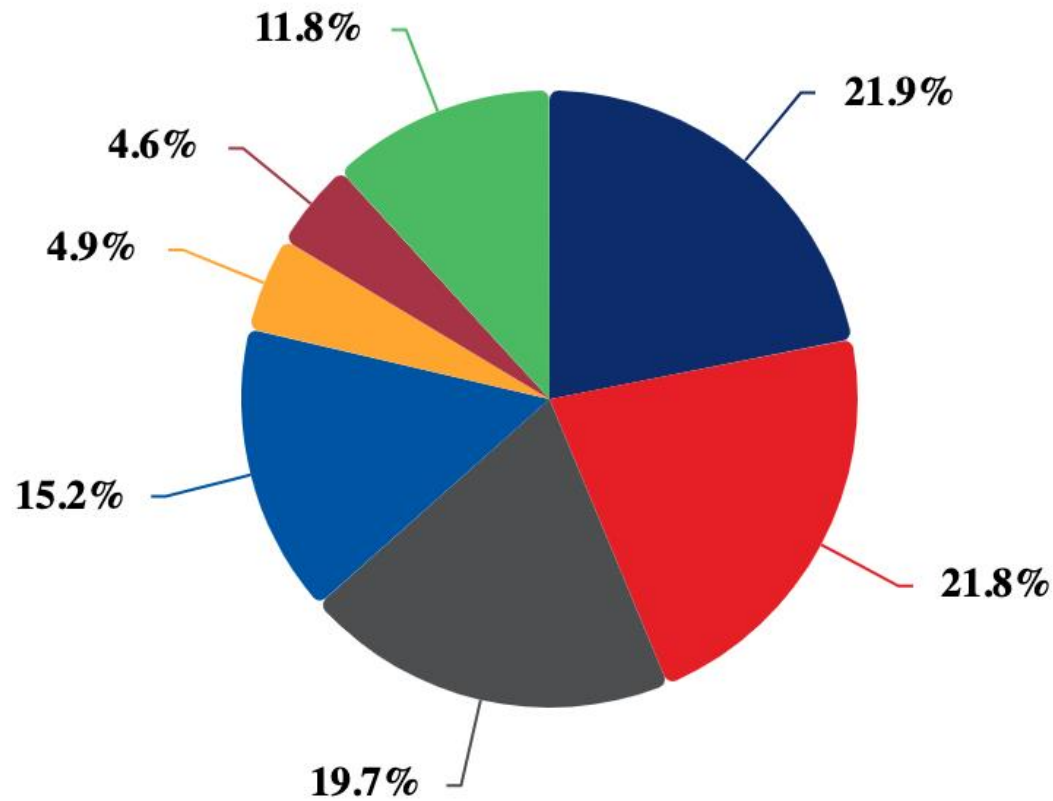


Share (%) of U.S. Domestic O&D Passengers by Airline Business Model



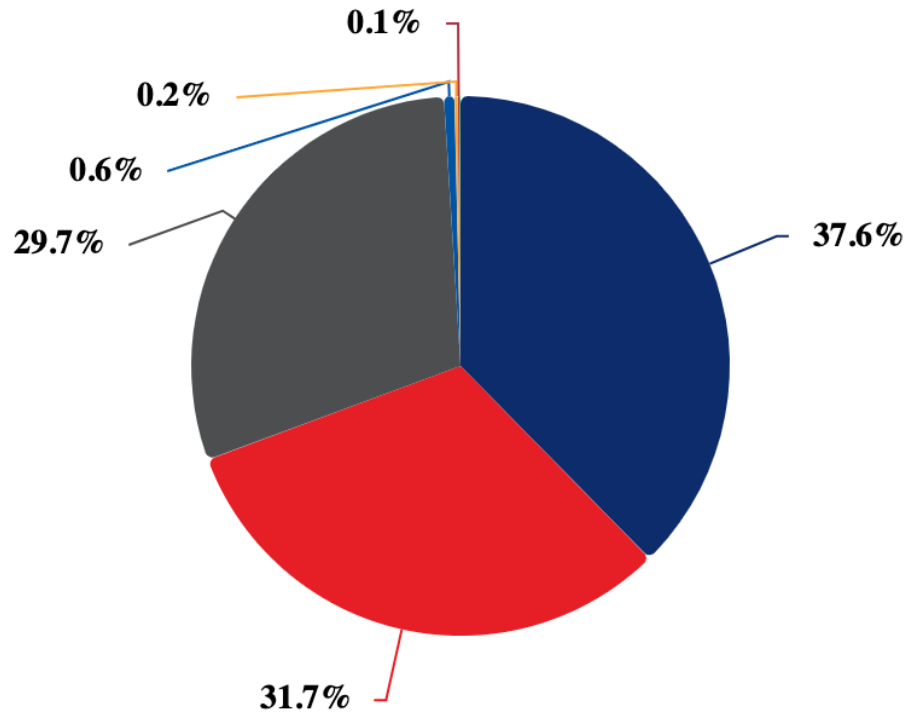
Source: Airlines For America

US Domestic Seats By Airline As Of Late April 2024

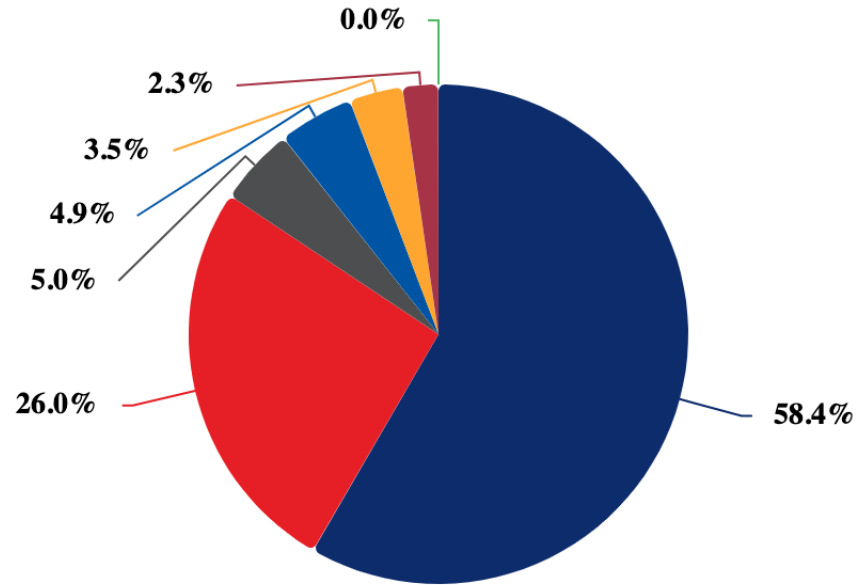


- American Airlines
- United Airlines
- Others
- Southwest Airlines
- Alaska Airlines
- Delta Air Lines
- Spirit Airlines

Mexico Domestic Seats By Airline As Of Late April 2024



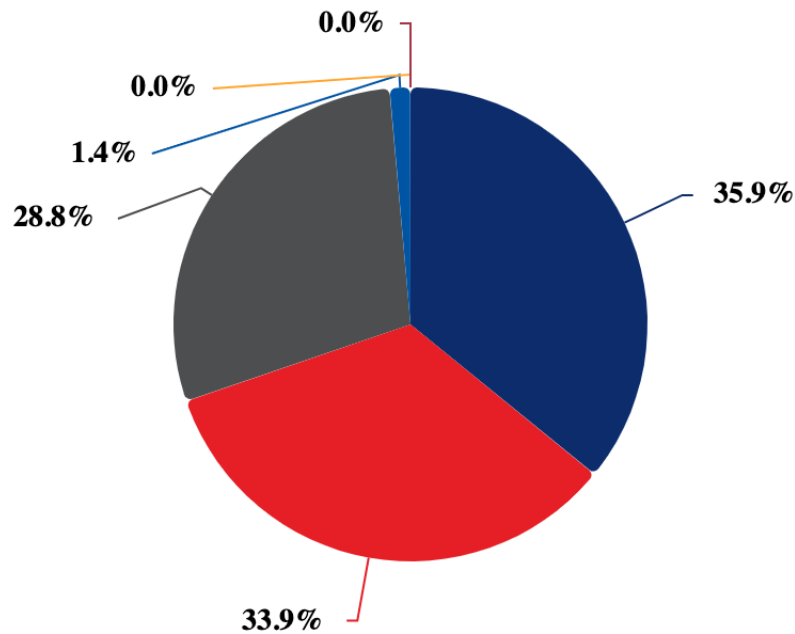
- Viva Aerobus
- Volaris
- Aeromexico
- TAR Aerolineas
- Magnicharters
- Aerus
- Others



Colombia Domestic Seats By Airline As Of Late April 2024



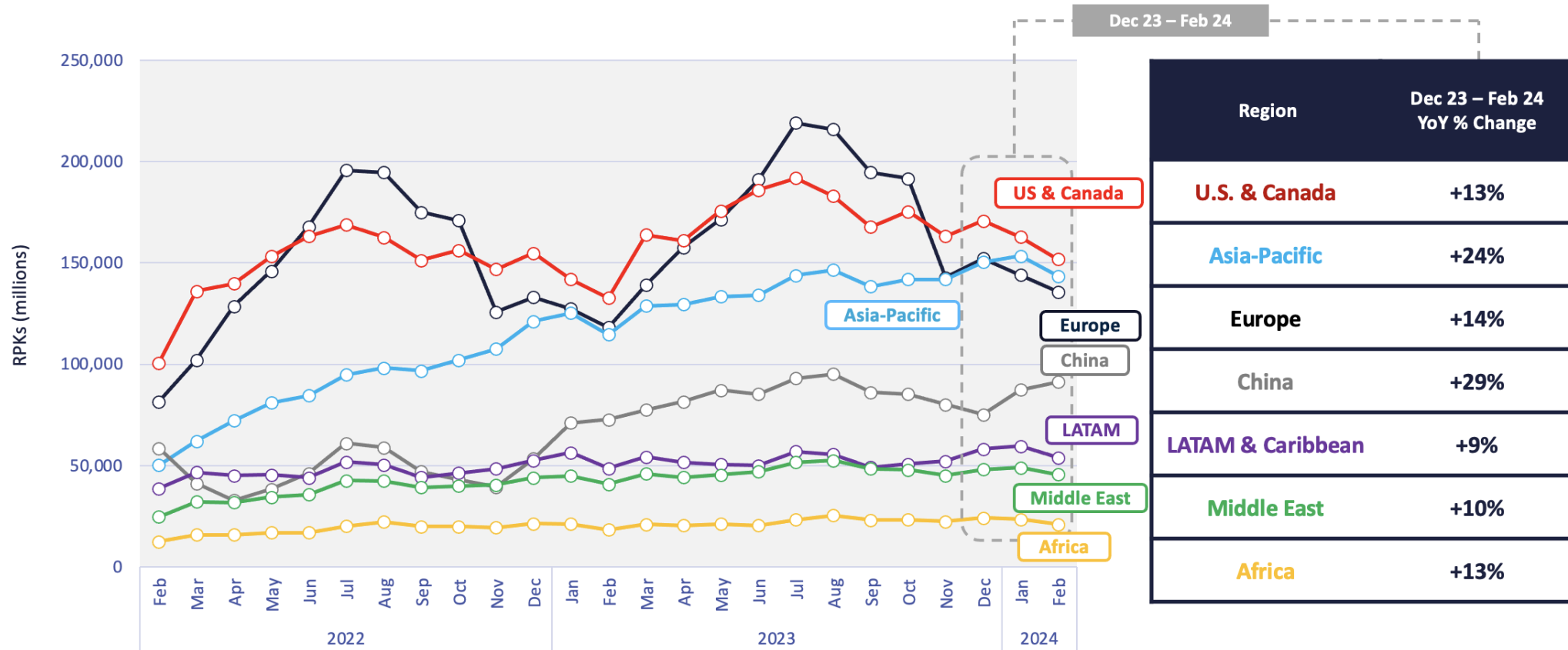
Brazil Domestic Seats By Airline As Of Late April 2024



- LATAM Airlines
- Azul
- GOL
- VOEPASS
- Aerotáxi Abaete
- Lufthansa
- Others

Revenue Passenger Kilometres (RPK) – By Region

Flown RPKs through February 2024 (updated 11 Apr 2024)

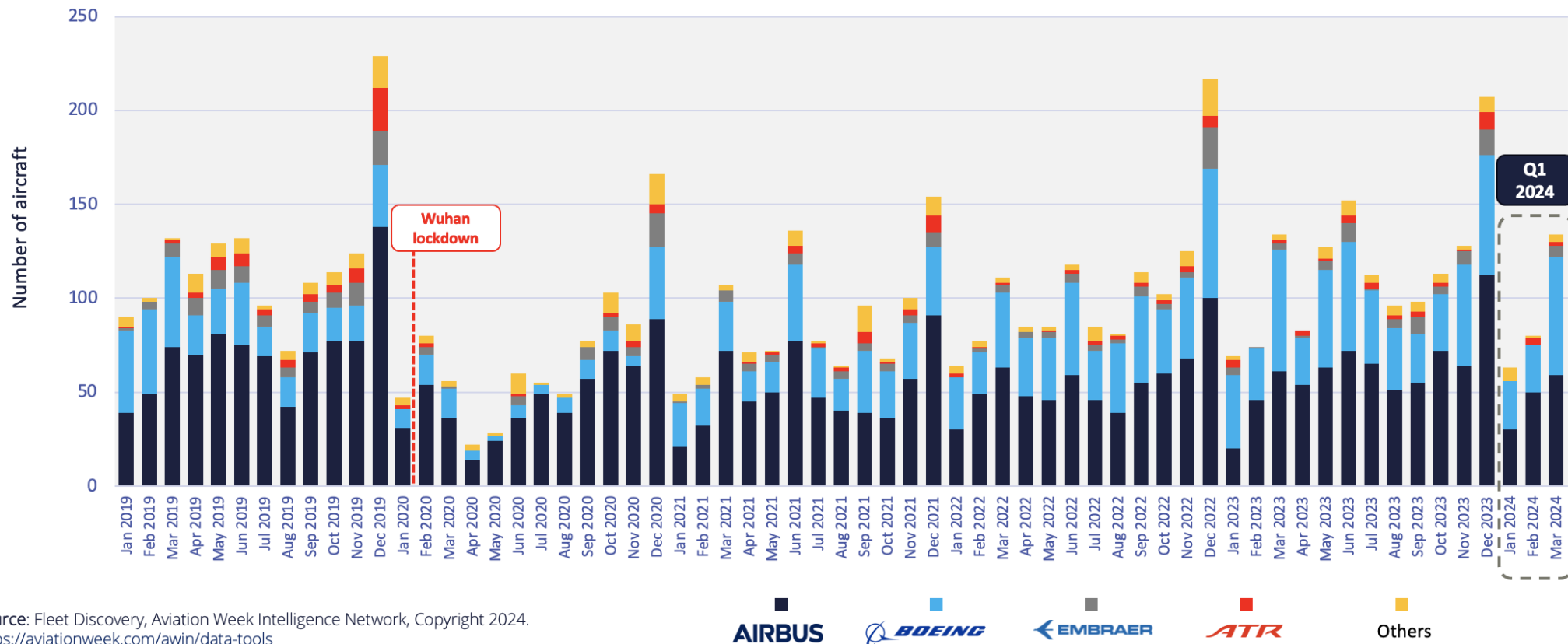


Source: Airport Strategy & Marketing (ASM) Consulting, Aviation Week Network

Deliveries – Commercial Aircraft by OEM

Monthly deliveries of commercial aircraft – all OEMs

Q1 2024 Deliveries vs. previous years Q1s					
Q1 2024	vs. 23	vs. 22	vs. 21	vs. 20	vs. 19
277	0%	+10%	+29%	+51%	-14%



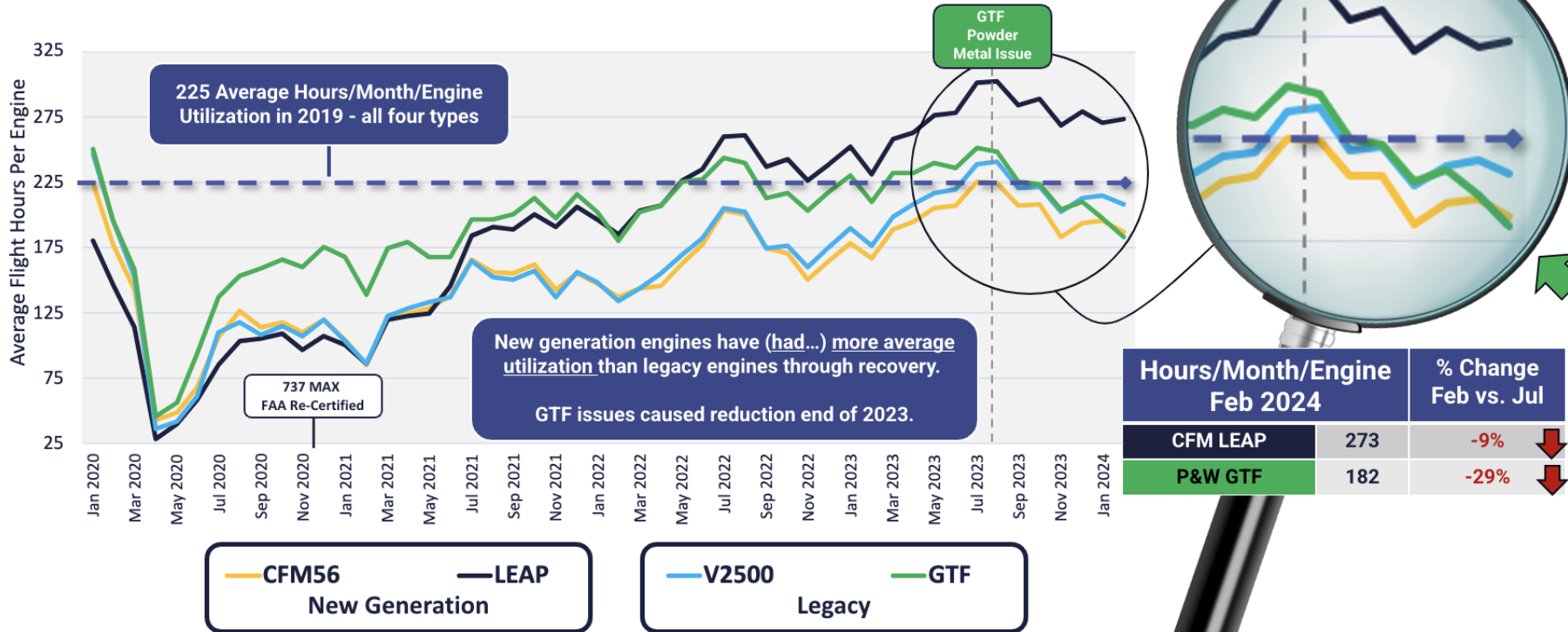
Source: Fleet Discovery, Aviation Week Intelligence Network, Copyright 2024.
<https://aviationweek.com/awin/data-tools>



**“As we entered the year, we built a
business plan around a larger
airline,” United CFO Mike Leskinen**

Single-Aisle Engine Utilization Jan 2020 – Feb 2024

Average monthly flight hours, per engine, new generation vs. legacy engines



Source: Tracked Aircraft Utilization, Aviation Week Intelligence Network, Copyright 2024.